

SEDIC

Southeast Defense Innovation Center

North Carolina Partner Outreach Directory | April 2026

Purpose and Structure

This directory provides confirmed contacts for all major North Carolina defense innovation organizations targeted for SEDIC network affiliation. North Carolina is SEDIC's home state — these are not just partner organizations but the institutional foundation of the hub application itself. The contacts are organized in three geographic corridors: Charlotte/Western NC (hub core), Research Triangle/Central NC (technology and research), and Eastern NC (warfighter demand signal).

Critical distinction from SC outreach: For NC contacts, SEDIC is not asking for partnership — it is asking for co-ownership. These organizations should be positioned as founding center members whose institutional credibility becomes part of the hub application itself. The ask is a Letter of Intent, an MOU, or a formal letter of support that names Charlotte/NCRC as the hub and their organization as a named spoke.

TIER 1 — Charlotte / Hub Core | Contact Immediately

These organizations form the operational core of the SEDIC hub. Without their formal commitment, there is no application. All should already be in active conversation.

1. UNC Charlotte — NDI3 / Office of Research (Hub Operator)

| TIER 1 — CRITICAL — Hub Operator UNC Charlotte National Defense and Intelligence Innovation Institute (NDI3) | |
|--|--|
| Location | 9201 University City Blvd, Charlotte, NC 28223 Research Office: Colvard Building |
| Mission / Focus | R1 research university. NDI3 launched January 13, 2026 — SEDIC's named academic anchor. NSA Center of Academic Excellence in Cybersecurity Research (since 2008, through 2030). Partners: Army DEVCOM, NSWC Crane, Corvid Technologies, AlphaTech. Focus: cybersecurity, AI, advanced manufacturing, UAS, optics, behavioral health research. |
| SEDIC Role | NAMED SEDIC HUB OPERATOR. NDI3 is the proposed institutional operator for the Charlotte OnRamp Hub — the role filled by Parallax in Ohio, MSU in Montana, and UofL in Kentucky. John Daniels holds decision authority. Mesbah Uddin is the operational director. Both must be engaged. |
| LEAD CONTACT | |
| Name | Dr. John Daniels |
| Title | Vice Chancellor for Research, UNC Charlotte (DECISION AUTHORITY) |
| Phone | (704) 687-8428 |
| Email | jodaniel@charlotte.edu |
| Approach | This is the single most important NC meeting to secure. Request a 45-minute meeting with Daniels and Uddin together. Frame as: SEDIC is proposing UNC Charlotte / NDI3 as the institutional operator of the Southeast's first DIU OnRamp Hub, analogous to how Montana State University operates its hub through MilTech. Ask for a Letter of Intent committing UNC Charlotte to serve as the named hub operator in the SEDIC application to ARI. Also ask for an introduction to Rick Hudson's network at Fort Liberty. |
| SECONDARY CONTACT | |
| Name | Dr. Mesbah Uddin |
| Title | Executive Director, NDI3 (Operational Lead) |
| Phone / Email | muddin@charlotte.edu (704) 687-xxxx — verify via ndi3.charlotte.edu or research.charlotte.edu/ndi3 |

| ADDITIONAL CONTACT | |
|----------------------|---|
| Name | Jacqueline Selig-Gumtow |
| Title | Deputy Executive Director, NDI3 Lead for AI and Security Research Former NSA Senior Executive Service |
| Phone / Email | jseliggu@charlotte.edu (verify current) 30+ years US intelligence community experience |

2. North Carolina Research Campus (NCRC) — Kannapolis (Hub Physical Location)

| TIER 1 — Hub Physical Home North Carolina Research Campus (NCRC) David H. Murdock Research Institute | |
|--|--|
| Location | 150 N. Research Campus Drive, Kannapolis, NC 28081 (25 miles north of Charlotte on I-85) |
| Mission / Focus | 350-acre multi-institutional research campus. 8 universities co-located. Rowan-Cabarrus Community College Advanced Technology Center on-site. State-of-the-art wet labs, advanced manufacturing facilities, secured research spaces. Operational today — no construction required. Annual economic impact: \$2.4B+. |
| SEDIC Role | PROPOSED PHYSICAL HUB LOCATION. NCRC is SEDIC's 'Day 1 operational' argument to ARI and DIU — unlike RTP 3.0 (zoning approved, not built) or other proposals requiring years of construction. NCRC can host an OnRamp Hub with classified and unclassified spaces, conference facilities, lab access, and eight university research communities immediately. |
| LEAD CONTACT | |
| Name | NCRC Management / Executive Director |
| Title | See ncresearchcampus.net for current leadership Call (704) 938-5400 for current contact |
| Phone | (704) 938-5400 |
| Email | info@ncresearchcampus.net ncresearchcampus.net |
| Approach | Approach via UNC Charlotte — Daniels and Uddin will have the existing NCRC relationship. SEDIC should request a joint site visit to NCRC with NDI3 leadership and propose NCRC as the formal hub location in the application. Ask for a letter committing to provide hub space at NCRC. |

3. Corvid Technologies — Mooresville (Secure Research / Founding Industry Partner)

| TIER 1 — Founding Industry Partner Corvid Technologies | |
|--|---|
| Location | 153 Langtree Campus Drive, Suite 401, Mooresville, NC 28117 (Lake Norman / north of Charlotte) |
| Mission / Focus | Defense engineering and computational physics company. 395+ engineers and scientists. Top Secret facility clearance. 15,000 CPU supercomputer. 250,000+ sq ft manufacturing facility (opened July 2025). \$350M FY2024 revenue. 70% SECRET-level work. Missile Defense Agency, hypersonics, motorsports, armor. DCSA James S. Cogswell Award (top 1% of cleared contractors). NDI3 founding industry partner. |
| SEDIC Role | SEDIC's secure research infrastructure anchor — directly analogous to Montana's Applied Research Lab with classified space. Corvid's Top Secret clearance and existing NDI3 partnership makes it SEDIC's strongest argument for immediately operational classified capability. CEO David Robinson spoke at NCRC ribbon-cutting alongside Rep. Harrigan — political alignment confirmed. |
| LEAD CONTACT | |
| Name | David Robinson |

| | |
|-----------------|---|
| Title | President and CEO, Corvid Technologies (founder, 2004) |
| Phone | (704) 799-6944 [company main] |
| Email | contact@corvidtec.com LinkedIn outreach to David Robinson recommended |
| Approach | Robinson is already an NDI3 founding partner and has direct access to Rep. Harrigan. This is a peer conversation between center leaders. Frame SEDIC as the organizing structure that amplifies Corvid's existing DoD relationships nationally through DIU access. Ask Robinson to serve on SEDIC's founding coalition and provide a letter identifying Corvid as SEDIC's secure research anchor. |

TIER 1 — Statewide Connectors | Contact April–May 2026

These organizations have statewide reach and formal DoD relationships. Their affiliation gives SEDIC credibility across all NC regions simultaneously.

4. NCMBC / DEFTECH — Fayetteville (HQ) | 17 Offices Statewide

| TIER 1 — Statewide Distribution Network North Carolina Military Business Center (NCMBC) NC Defense Technology Transition Office (DEFTECH) | |
|--|--|
| Location | HQ: Fayetteville Technical Community College, 2201 Hull Road, Fayetteville, NC 28303 17 offices statewide through community college system |
| Mission / Focus | State entity of the NC Community College System. Since 2005: \$18.6B+ in contracts won for NC businesses. 6,777+ contracts facilitated. DEFTECH: technology transition office connecting NC R&D to DoD acquisition via OTA, CSO, SBIR/STTR. DEFTECH nearly tripled staff in 2024 specifically to engage DIU's expanded budget. Hosts Federal Technology Symposium annually at FTCC. |
| SEDIC Role | SEDIC's statewide distribution network and technology transition pipeline. NCMBC has 17 community college offices spanning from Charlotte to Wilmington to Hendersonville — more geographic coverage than any other single organization in NC. DEFTECH's explicit mission is the same as a DIU OnRamp Hub: connect non-traditional NC companies to DoD acquisition. Scott Dorney has been building this network since 2005. |
| LEAD CONTACT | |
| Name | Scott Dorney |
| Title | Executive Director, NCMBC (since December 2004) |
| Phone | (910) 678-0190 Office (910) 213-9988 Cell |
| Email | scott@ncmbc.us |
| Approach | Scott Dorney is SEDIC's most natural statewide NC partner. His organization already does what SEDIC promises: connects NC companies to DoD. Frame SEDIC as giving NCMBC's network direct access to DIU's \$983M annual budget and OnRamp acquisition pathways that NCMBC currently cannot offer independently. Propose NCMBC as SEDIC's named statewide business development network — making the Charlotte hub the front door to a relationship 17 community colleges strong. |
| SECONDARY CONTACT | |
| Name | Bob Burton |
| Title | Director of Defense Technologies, NCMBC / DEFTECH (technology transition lead) |
| Phone / Email | burtonr@ncmbc.us DEFTECH weekly Coffee Call host |

5. NC State University IES — Defense Industry Initiatives | Raleigh

| TIER 1 — Research Triangle Defense Connector NC State University Industry Expansion Solutions (IES) NC Defense Industry Diversification Initiative (NCDIDI) | |
|--|--|
| Location | 1005 Capability Drive, Suite 200, Research III, Raleigh, NC 27606 (Research Triangle Park area) |
| Mission / Focus | Led \$7.5M DoD Defense Manufacturing Community Support Program grant for advanced textiles/smart warfighter systems. 20+ consortium partners statewide. Hosts CLAWS (\$50M CHIPS Act semiconductor hub). Statewide connector: NCMBC, NCMEP, ECU, all 6 NC defense regions. Proposing new NC State Defense and Security Institute (February 2026 announcement). |
| SEDIC Role | SEDIC's RTP/Triangle institutional anchor. NC State IES serves as SEDIC's named Research Triangle spoke — giving the hub academic defense research credibility in Raleigh-Durham without positioning RTP as a competitor. Fiona Baxter and Michael Mullins are the operational contacts. Michael Mullins directs the NCDIDI specifically. |
| LEAD CONTACT | |
| Name | Dr. Fiona Baxter |
| Title | Associate Executive Director, NC State Industry Expansion Solutions Principal Investigator, NC DMCSF |
| Phone | (919) 515-2358 [IES main] |
| Email | fmbaxter@ncsu.edu (verify — f*****@ncsu.edu format confirmed) |
| Approach | Frame SEDIC as the organizational structure that activates the statewide defense ecosystem NC State IES has spent years building. Propose NC State IES as SEDIC's named Research Triangle spoke — giving the DIU application a major R1 university anchor in Raleigh that explicitly does not position RTP as a competing hub. |
| SECONDARY CONTACT | |
| Name | Michael Mullins |
| Title | Director, NCDIDI (NC Defense Industry Diversification Initiative) |
| Phone / Email | mrmulli2@ncsu.edu (confirmed) |

TIER 2 — Eastern NC Spoke | Contact April–June 2026

Eastern NC is where the warfighters live and operate. These organizations provide SEDIC's demand signal argument — the operational military requirements that Charlotte's innovation ecosystem will answer.

6. ENC Tech Bridge / Fleet Readiness Center East — Cherry Point / Havelock

| TIER 2 — Eastern NC Naval Innovation Anchor Eastern North Carolina Tech Bridge (ENC Tech Bridge) Fleet Readiness Center East (FRCE) | |
|--|---|
| Location | MCAS Cherry Point, Havelock, NC 28533 FRCE PSC Box 8021, Cherry Point, NC 28533 |
| Mission / Focus | Navy's Eastern NC innovation hub. Partnership between FRCE (NC's largest MRO provider: 4,000 workers, \$1B+ annual revenue) and Craven County. Launched by Secretary of the Navy November 2021. Focus: additive manufacturing, MRO innovation, advanced materials. July 2024 NCMS Technology Showcase: 1,000+ visitors, 50 organizations. Maintains F-35, V-22 Osprey, H-53, C-130, P-8, HH-60. Also operating FRCE satellite facility at NC Global TransPark (\$350M, 722,000 sq ft under construction). |
| SEDIC Role | SEDIC's Eastern NC Naval aviation spoke — directly analogous to the Palmetto Tech Bridge role for SEDIC in South Carolina. The ENC Tech Bridge's relationship with FRCE gives SEDIC a documented connection to the Navy's largest eastern NC command. Note: Jamaine Clemmons is the FRCE Advanced Technology team lead most publicly associated with the bridge; confirm current director. |

| LEAD CONTACT | |
|----------------------|--|
| Name | Eddie 'Jamaine' Clemmons |
| Title | Unmanned Aerial Systems Fleet Support Team Lead / Advanced Technology & Innovation Team Lead, FRCE (public face of ENC Tech Bridge) |
| Phone | (252) 464-9111 [FRCE Public Affairs] |
| Email | enctechbridge.org has partnership contact form FRCE PAO: john.m.olmstead.civ@us.navy.mil |
| Approach | The ENC Tech Bridge is the NC equivalent of the Palmetto Tech Bridge. Contact via the ENC Tech Bridge website partnership form first, then follow up with FRCE Public Affairs. Propose ENC Tech Bridge as SEDIC's named naval aviation and MRO innovation spoke for Eastern NC. Reference the Global TransPark FRCE expansion as a direct SEDIC asset. |
| SECONDARY CONTACT | |
| Name | Bobby Hager |
| Title | Executive Director, Fleet Readiness Center East (institutional authority over FRCE and the ENC Tech Bridge) |
| Phone / Email | (252) 464-9111 [FRCE main] navair.navy.mil/frce |

7. NCEast Alliance — Greenville (Eastern NC economic development)

| TIER 2 — Eastern NC Economic Development Partner NCEast Alliance | |
|--|---|
| Location | 1020 Red Banks Road, Suite 150, Greenville, NC 27858 Business Office: 216 South Broad St., Suite 200, Edenton, NC 27932 |
| Mission / Focus | Regional economic development organization for 29 eastern NC counties. Tracks 6,000 exiting military personnel per year from eastern NC installations. Aerospace and defense industry focus. 2025 Economic Development Organization of the Year (Greenville City Council recognition). Close relationships with Fort Liberty, Camp Lejeune, MCAS Cherry Point, Seymour Johnson, Global TransPark corridors. |
| SEDIC Role | SEDIC's door into Eastern NC economic development and military workforce transition networks. NCEast tracks 6,000 exiting military annually — the most direct possible supply of dual-use technology talent and military-connected small businesses. Vann Rogerson's award-winning leadership and Trey Goodson's outreach role make this a responsive organization. |
| LEAD CONTACT | |
| Name | Vann Rogerson |
| Title | President and CEO, NCEast Alliance |
| Phone | (252) 814-0484 [Trey Goodson, outreach] nceast.org |
| Email | vrogerson@nceast.org (verify current) nceast.org/staff for current contacts |
| Approach | NCEast is an economic developer, not a DoD innovation office — lead with job creation and defense economic development, not technology transition. Frame SEDIC as giving NCEast's military-transition workforce network a Charlotte-connected pathway to defense tech careers and supplier opportunities through the DIU OnRamp pipeline. |

TIER 2 — Research Triangle / Central NC | Contact May–June 2026

These Triangle organizations have direct federal defense relationships. Bringing them into SEDIC eliminates the Charlotte-vs-RTP competition and makes SEDIC a statewide NC story.

8. Wireless Research Center (WRC) — Wake Forest (near RTP)

| TIER 2 — DARPA Accelerator / Triangle Defense Node Wireless Research Center of North Carolina (WRC) | |
|---|---|
| Location | 3331 Heritage Trade Drive, Suite 101, Wake Forest, NC 27587 (northeast of Raleigh, near RTP) |
| Mission / Focus | Nonprofit wireless technology research center. One of only 5 DARPA Commercial Accelerators in the US (joining Boston, Austin, Northern Virginia, Menlo Park). Scales DARPA's Embedded Entrepreneur Initiative — has raised \$1B+ in private investment for DARPA technologies and launched 21+ products. 75+ US patents held by founder. Focus: defense sensor systems, 5G, IoT, medical devices, autonomous systems. 15-year track record; IP-neutral model. |
| SEDIC Role | SEDIC's DARPA bridge. WRC gives SEDIC a named connection to the most prestigious federal R&D agency outside of NSF. No other SE hub applicant can claim a DARPA Commercial Accelerator in their network. Including WRC as a SEDIC Triangle spoke neutralizes RTP as a competitor — WRC serves the same commercial-to-defense transition mission as an OnRamp Hub, at the DARPA level. |
| LEAD CONTACT | |
| Name | Dr. Gerry Hayes |
| Title | President, CEO, and Founder, Wireless Research Center of North Carolina (since 2010) |
| Phone | (919) 435-1051 [WRC main] |
| Email | ghayes@wrc-nc.org (verify — wrc-nc.org for current contact form) |
| Approach | DARPA selected WRC because of Gerry Hayes's 'neutrality and ability to handle sensitive information.' That independence makes WRC a credible SEDIC partner rather than a competitor. Frame SEDIC as giving WRC's DARPA-funded startups a pathway from DARPA prototype to DoD fielding through the DIU OnRamp network. Propose WRC as SEDIC's named DARPA commercialization spoke for the Triangle corridor. |

9. First Flight Venture Center (FFVC) — Research Triangle Park

| TIER 2 — Defense Startup Pipeline / RTP First Flight Venture Center (FFVC) | |
|--|--|
| Location | 2 Davis Drive, Durham, NC 27709 (inside Research Triangle Park) |
| Mission / Focus | Science-based startup incubator at RTP. 400+ companies hosted since founding. Named partner in NC's \$7.5M Defense Manufacturing Community Support Program. Hosts DEFTECH SBIR/STTR workshops. Runs 'Propeller' pre-accelerator for dual-use defense tech entrepreneurs. Part of the NC DMCSPP consortium with NC State IES, NCMBC, ECU, and 15+ partners. Hosts Hangar6 defense-focused incubation program. |
| SEDIC Role | SEDIC's Triangle startup pipeline. FFVC already has formal defense-oriented programming through DMCSPP and DEFTECH. Bringing FFVC into SEDIC gives the hub a documented RTP startup intake pathway — startups at FFVC can access SEDIC's vendor network and DIU connections without SEDIC needing to build a Triangle physical presence. |
| LEAD CONTACT | |
| Name | Emil Runge |
| Title | Program Director, First Flight Venture Center (DMCSPP contact) |
| Phone | (919) 990-8558 [FFVC main] |
| Email | erunge@ffvcnc.org (verify — ffvcnc.org for current leadership) |
| Approach | FFVC is a practitioner organization — lead with program specifics. Propose FFVC as SEDIC's named startup onramp pipeline for Triangle-area defense tech companies, |

| | |
|--|---|
| | funneling FFVC-incubated companies into SEDIC's vendor network and DIU access pathways. |
|--|---|

TIER 3 — Supporting Assets | Contact July–September 2026

These organizations are essential to SEDIC's statewide story but are best approached after Tier 1 and 2 relationships are confirmed. NC State/NCMBC warm introductions will be available for most.

10. East Carolina University — Office of National Security & Industry Initiatives | Greenville

| TIER 3 — Eastern NC Academic Anchor East Carolina University (ECU) Office of National Security and Industry Initiatives (ONSI) | |
|--|--|
| Location | Greenville, NC 27858 ECU Main Campus: E. 5th St., Greenville, NC |
| Mission / Focus | ECU's national security office was the institutional champion that brought ENC Tech Bridge into existence — retired Navy Capt. Keith Wheeler built the relationships that secured FRCE's participation. ECU has a UNC System MOA with Marine Forces Special Operations Command and Fleet Readiness Center East. Member of NC DMCS smart textiles consortium. STEM pipeline for FRCE workforce. |
| SEDIC Role | SEDIC's Eastern NC university academic anchor and ENC Tech Bridge institutional connection. Wheeler's network is the connective tissue between FRCE, Camp Lejeune, and the NC academic community. An ECU letter of support significantly strengthens SEDIC's eastern NC coverage argument. |
| LEAD CONTACT | |
| Name | Retired Navy Capt. Keith Wheeler |
| Title | Head, Office of National Security and Industry Initiatives, ECU (founding architect of ENC Tech Bridge) |
| Phone | (252) 328-6131 [ECU main] contact via ecu.edu/cs-acad/sponsored/ |
| Email | Verify current contact via ECU Research & Sponsored Programs office ECU ONSI page |
| Approach | Wheeler was instrumental in founding the ENC Tech Bridge — he understands the value of institutional partnership with naval innovation programs. Approach via ENC Tech Bridge introduction: Jamaine Clemmons and Wheeler already have a long relationship. |

11. NC Global TransPark — Kinston

| TIER 3 — Defense Logistics Infrastructure North Carolina Global TransPark | |
|---|---|
| Location | 2780 Jetport Road, Kinston, NC 28504 (Lenoir County, eastern NC) |
| Mission / Focus | Multi-modal industrial park with 11,500-ft runway. Foreign Trade Zone #214. Rail spur to Norfolk Southern and Port of Morehead City. Currently hosting largest DoN public-private partnership in history: \$350M state investment, 722,000 sq ft FRCE satellite MRO facility under construction (400 jobs). First FRCE satellite operations began March 2021. |
| SEDIC Role | SEDIC's defense logistics infrastructure node and the most visible symbol of NC's commitment to military MRO investment. The FRCE-TransPark partnership is the Department of Navy's largest public-private deal ever — it belongs in every SEDIC presentation as evidence that NC is already investing at scale in defense infrastructure. |
| LEAD CONTACT | |
| Name | GTP Executive Director / Economic Development |

| | |
|-----------------|--|
| Title | See ncgtp.com for current leadership Trey Cash named COO (as of late 2025) via NCEast Alliance announcement |
| Phone | (252) 775-6180 |
| Email | info@ncgtp.com ncgtp.com |
| Approach | Approach after securing ENC Tech Bridge affiliation — FRCE provides the warm introduction. GTP's participation in SEDIC is primarily a branding and case-building benefit: the Navy's largest public-private partnership sits in SEDIC's eastern NC spoke. |

North Carolina Outreach Sequence — April–September 2026

| When | Contact | Organization | Priority Ask |
|------------|--|-----------------------------|---|
| Week 1 Apr | Dr. John Daniels + Dr. Mesbah Uddin | UNC Charlotte / NDI3 | <i>Letter of Intent: UNC Charlotte as named SEDIC hub operator. Joint meeting with NCRC to confirm physical location.</i> |
| Week 1 Apr | David Robinson | Corvid Technologies | <i>Founding coalition commitment. Letter naming Corvid as SEDIC's secure research anchor.</i> |
| Week 2 Apr | Scott Dorney + Bob Burton | NCMBC / DEFTECH | <i>MOU: NCMBC as SEDIC's statewide NC business development network. Use NCMBC's 17 offices as SEDIC outreach nodes.</i> |
| Week 2 Apr | ARI / Brooke Pyne | Applied Research Institute | <i>MOST CRITICAL: Introduce SEDIC to ARI before any competitor. Bring Daniels and Dorney to this call if possible.</i> |
| May 2026 | Dr. Fiona Baxter + Michael Mullins | NC State IES / NCDIDI | <i>Affiliate NC State as SEDIC's Triangle academic R&D spoke. Secure letter of support for application.</i> |
| May 2026 | Jamaine Clemmons / Bobby Hager | ENC Tech Bridge / FRCE | <i>Partnership agreement: ENC Tech Bridge as SEDIC's eastern NC Naval aviation spoke.</i> |
| May 2026 | Vann Rogerson | NCEast Alliance | <i>Affiliate NCEast as SEDIC's eastern NC economic development and military transition network.</i> |
| June 2026 | Dr. Gerry Hayes | Wireless Research Center | <i>Propose WRC as SEDIC's DARPA commercialization spoke — the Triangle's contribution to SEDIC without RTP competition framing.</i> |
| June 2026 | Emil Runge | First Flight Venture Center | <i>Affiliate FFVC as SEDIC's Triangle dual-use startup pipeline.</i> |
| July–Sept | Capt. Wheeler (ECU) | ECU / ONSI | <i>Eastern NC academic letter of support via ENC Tech Bridge introduction.</i> |
| July–Sept | GTP / Trey Cash | NC Global TransPark | <i>Affiliate TransPark as eastern NC defense logistics node via ENC Tech Bridge and NCEast introductions.</i> |

Universal SEDIC Talking Points for NC Outreach

1. North Carolina ranks #30 in defense spending as a share of GDP — despite having the 4th-largest active-duty military population in America.

That gap is the problem SEDIC exists to close. Every organization in this directory loses when NC underperforms. SEDIC is the coordination mechanism NC has been missing.

2. No existing DIU hub covers any part of North Carolina, South Carolina, or the entire Southeast.

Charlotte is not competing for a hub. Charlotte is filling a documented gap that the SASC has explicitly directed DIU to close.

3. Charlotte's hub-and-spoke architecture amplifies every spoke partner's existing DoD relationships.

You keep your existing federal partnerships. SEDIC adds DIU access, OTA acquisition pathways, and a national commercial technology network on top of them.

4. The NCRC is operational today. No construction. No zoning. No waiting.

350 acres, 8 universities, a community college technical center on-site, advanced lab space — available now. This is SEDIC's decisive operational advantage over every other potential applicant.

5. Senator Budd has already secured the \$5M NDAA authorization for a North Carolina hub.

The congressional funding precedent exists. What is missing is the organized applicant — and that is what SEDIC provides. Your letter of support is a vote for North Carolina winning this designation.

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